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Title: SAFe® 4.5 Distilled: Applying the Scaled Agile Framework® for Lean Enterprises, Second Edition; Author(s): Richard Knaster, Dean Leffingwell; Release date: August 2018; Publisher(s): Addison-Wesley Professional; ISBN: 9780135171264

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SAFe® 4.5 Distilled: Applying the Scaled Agile Framework® for Lean Software and Systems by Richard Knaster and Dean Leffingwell In today ' s fast-paced digital economy, businesses must rapidly respond to advances in technology to maintain a competitive edge.

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Part IVLarge Solution SAFe “ No solution can ever be found by running in three separate directions. ” —Deepak Chopra The snapshot is divided into three portions horizontally. The first portion consists ... - Selection from SAFe® 4.5 Distilled: Applying the Scaled Agile Framework® for Lean Enterprises, Second Edition [Book]

SAFe® 4.5 Distilled: Applying the Scaled Agile Framework ...

SAFe 5.0 is a significant update to the Framework that provides guidance on the seven core competencies that help an organization become a Lean Enterprise and achieve Business Agility. Moreover, SAFe 5.0 is fully backward compatible with SAFe 4.6, allowing for a smooth migration. Be sure to read the FAQs on training and certification as you ...

SAFe 5.0 Framework - SAFe Big Picture

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Today, companies know they must adapt quickly or die. They are increasingly seeking to adapt by using agile principles and practices but many are still changing too slowly, and can't sustain change. Fortunately, a growing number of enterprises have found a far more effective solution: the Scaled Agile Framework (SAFe). SAFe changes the game by integrating Agile, Lean and product development flow thinking with a new operating model that successfully coordinate works at all levels: team, program, and portfolio. SAFe helps managers learn to become lean-thinking leaders, working with teams to continuously improve their systems, and create environments where everyone flourishes. In Scaled Agile Framework (SAFe) Distilled, two SAFe pioneers show software practitioners how to use achieve higher productivity, improve the quality of their software processes, and bridge the divide between executives, managers and practitioners aligning everyone towards common goals and objectives. If you want to scale and sustain agile in the enterprise, SAFe can get you there. Scaled Agile Framework (SAFe) Distilled will help you launch it, quickly earn value from it, and grow its value with every new project."

The Must-have Reference Guide for SAFe® Professionals “ There are a lot of methods of scale out there, but the Scaled Agile Framework is the one lighting up the world. ” –Steve Elliot, Founder/CEO AgileCraft “ Since beginning our Lean-Agile journey with SAFe, Vantiv has focused its strategic efforts and its execution. We have improved the predictability of product delivery while maintaining high quality, and have become even more responsive to customers—resulting in higher customer satisfaction. And just as important, employee engagement went up over the past year. ” –Dave Kent, Enterprise Agile Coach, Vantiv Fully updated to include the new innovations in SAFe 4.5, the SAFe® 4.5 Reference Guide is ideal for anyone serious about learning and implementing the world ’ s leading framework for enterprise agility. Inside, you ’ ll find complete coverage of the scaledagileframework.com knowledge base, the website that thousands of the world ’ s largest brands turn to for building better software and systems. SAFe was developed from real-world field experience and provides proven success patterns for implementing Lean-Agile software and systems development at enterprise scale. This book provides comprehensive guidance for work at the enterprise Portfolio, Large Solution, Program, and Team levels, including the various roles, activities, and artifacts that constitute the Framework. Education & Training Key to Success The practice of SAFe is spreading rapidly throughout the world. The majority of Fortune 100 companies have certified SAFe professionals and consultants, as do an increasing percentage of the Global 2000. Case study results—visit scaledagileframework.com/case-studies—typically include: 30 — 75% faster time-to-market 25 — 75% increase in productivity 20 — 50% improvements in quality 10 — 50% increased employee engagement Successful implementations may vary in context but share a common attribute: a workforce well trained and educated in SAFe practices. This book—along with authorized training and certification—will help you understand how to maximize the value of your role within a SAFe organization. The result is greater alignment and visibility, improved performance throughout the enterprise, and ultimately better outcomes for the business.

“ We need better approaches to understanding and managing software requirements, and Dean provides them in this book. He draws ideas from three very useful intellectual pools: classical management practices, Agile methods, and lean product development. By combining the strengths of these three approaches, he has produced something that works better than any one in isolation. ” —From the Foreword by Don Reinertsen, President of Reinertsen & Associates; author of Managing the Design Factory; and leading expert on rapid product development Effective requirements discovery and analysis is a critical best practice for serious application development. Until now, however, requirements and Agile methods have rarely coexisted peacefully. For many enterprises considering Agile approaches, the absence of effective and scalable Agile requirements processes has been a showstopper for Agile adoption. In Agile Software Requirements, Dean Leffingwell shows exactly how to create effective requirements in Agile environments. Part I presents the “ big picture ” of Agile requirements in the enterprise, and describes an overall process model for Agile requirements at the project team, program, and portfolio levels Part II describes a simple and lightweight, yet comprehensive model that Agile project teams can use to manage requirements Part III shows how to develop Agile requirements for complex systems that require the cooperation of multiple teams Part IV guides enterprises in developing Agile requirements for ever-larger “ systems of systems, ” application suites, and product portfolios This book will help you leverage the benefits of Agile without sacrificing the value of effective requirements discovery and analysis. You ’ ll find

proven solutions you can apply right now—whether you ’ re a software developer or tester, executive, project/program manager, architect, or team leader.

“ Companies have been implementing large agile projects for a number of years, but the ‘ stigma ’ of ‘ agile only works for small projects ’ continues to be a frequent barrier for newcomers and a rallying cry for agile critics. What has been missing from the agile literature is a solid, practical book on the specifics of developing large projects in an agile way. Dean Leffingwell ’ s book *Scaling Software Agility* fills this gap admirably. It offers a practical guide to large project issues such as architecture, requirements development, multi-level release planning, and team organization. Leffingwell ’ s book is a necessary guide for large projects and large organizations making the transition to agile development. ” —Jim Highsmith, director, Agile Practice, Cutter Consortium, author of *Agile Project Management* “ There ’ s tension between building software fast and delivering software that lasts, between being ultra-responsive to changes in the market and maintaining a degree of stability. In his latest work, *Scaling Software Agility*, Dean Leffingwell shows how to achieve a pragmatic balance among these forces. Leffingwell ’ s observations of the problem, his advice on the solution, and his description of the resulting best practices come from experience: he ’ s been there, done that, and has seen what ’ s worked. ” —Grady Booch, IBM Fellow Agile development practices, while still controversial in some circles, offer undeniable benefits: faster time to market, better responsiveness to changing customer requirements, and higher quality. However, agile practices have been defined and recommended primarily to small teams. In *Scaling Software Agility*, Dean Leffingwell describes how agile methods can be applied to enterprise-class development. Part I provides an overview of the most common and effective agile methods. Part II describes seven best practices of agility that natively scale to the enterprise level. Part III describes an additional set of seven organizational capabilities that companies can master to achieve the full benefits of software agility on an enterprise scale. This book is invaluable to software developers, testers and QA personnel, managers and team leads, as well as to executives of software organizations whose objective is to increase the quality and productivity of the software development process but who are faced with all the challenges of developing software on an enterprise scale.

In *The ART of Avoiding a Train Wreck*, Em and Adrienne share their “ trade secrets ” for launching and operating powerful and effective Agile Release Trains. There's a lot at stake when launching an Agile Release Train. When taking on an Enterprise Lean-Agile Transformation you only get one shot at a first impression. Runaway trains are expensive. Money gets wasted, time gets lost and the reputational damage can take years to repair. Going well beyond the standard SAFe training, this book deep dives into the practical tips and tricks that only over 15 years of combined real world experience can teach. You will learn how to get a ticket on the SAFe railway, load the cargo on your train, set the timetable, SAFely board and stay on the tracks. No matter your context, you are sure to find plenty of actionable ideas for launching and operating Agile Release Trains.

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